## 2020/21 Capital Programme Outturn Report

# 2020/21 Capital Outturn

















### 2020/21 Capital Outturn Report

#### INTRODUCTION

This is the final capital monitoring report for 2020/21, summarising the outturn position on capital expenditure at 31 March 2021.

The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2020/21 financial year. The approved budget for 2020/21 is £47.448m (after re-profiling approved at P10 monitoring) and outturn for the financial year is £43.593m. There are additional schemes that have been identified as a priority for the Council, and, where available, capital resource has been earmarked against these schemes, which will be added to the Capital Programme and future detailed monitoring reports once satisfactory business cases have been approved by Executive Cabinet.

#### **SUMMARY**

Table 1 on the next slide provides a high level summary of capital expenditure by service area. Services have spent £43.593m on capital investment in 2020/21, which is £3.855m less than the current capital budget for the year. This variation is spread across a number of areas, and is made up of a number of over/underspends on a number of specific schemes (£0.236m) less the re-profiling of expenditure in some other areas (£4.091m).

Table 2 shows the re-profiling that was requested at each monitoring period throughout the year and has been updated with the re-profiling that has been requested as at outturn. Proposed re-profiling of £4.091m of budgets into 2021/22 due to delays across a number of schemes. Some of these delays have arisen due to COVID-19.

Table 3 shows the resources funding the 2020/21 capital projects by service area. The resourcing structure is final and this has been approved by the Director of Finance. We make the best use of resources available at the end of the financial year as part of the year end financing decisions. After maximising the use of external funding from grants and contributions, £7.953m of corporate resource has been applied to finance the overall expenditure of £43.593m.

Detailed capital update reports for each Directorate area are included on the agenda of the Strategic Planning and Capital Monitoring Panel (SPCMP). This report provides a summary of the financial position against the overall programme but further details on scheme delivery can be found in the Directorate reports to SPCMP.

Key messages at outturn are as follows:

• Throughout the year there have been a number of requests for re-profiling of budgets into 2021/22 and 2022/23 due to delays across projects, much of which has been attributed to COVID. Re-profiling of £4.091m is requested in this report which when combined with amounts requested in previous reports this year equates to £34.982m of budget slippage.

### 2020/21 Capital Outturn Report

|   | 2020/21<br>Budget | Outturn | Outturn<br>Variation | Slippage | Outturn<br>variation<br>after<br>slippage |
|---|-------------------|---------|----------------------|----------|---|
|   | £000              | £000    | £000                 | £000     | £000                                      |
| <b>Growth (Appendix 4A)</b>                 |                   |         |                      |          |   |
| Investment & Development                    | 5,940             | 5,641   | 299                  | (421)    | (122)                                     |
| Corporate Landlord                          | 369               | 303     | 66                   | (66)     | 0   |
| Estates                                     | 12                | 11      | 1                    | (1)      | 0   |
| Vision Tameside                             | 234               | 426     | (192)                | 165      | (27)                                      |
| Operations and Neighbourhoods (Appendix 4B) |                   |         |                      |          |   |
| Engineers                                   | 6,982             | 6,548   | 434                  | (93)     | 341                                       |
| <b>Environmental Services</b>               | 1,779             | 1,681   | 98                   | (97)     | 1   |
| Transport (Fleet)                           | 2,481             | 2,378   | 103                  | (127)    | (24)                                      |
| Stronger Communities                        | 16                | 0       | 16                   | (16)     | 0   |
| Children's (Appendix 4C)                    |                   |         |                      |          |   |
| Education                                   | 7,630             | 5,281   | 2,349                | (2,775)  | (426)                                     |
| Children                                    | 247               | 117     | 130                  | (129)    | 1   |
| Finance & IT (Appendix 4                    |                   |         |                      |          |   |
| Finance                                     | 13,430            | 13,417  | 13                   | 0        | 13  |
| Digital Tameside                            | 2,925             | 2,837   | 88                   | (68)     | 20  |
| Population Health (Apper                    | •                 |         |                      |          |   |
| Active Tameside                             | 3,361             | 2,993   | 368                  | (381)    | (13)                                      |
| Adults (Appendix 4F)                        | 0.040             | 4.000   | 00                   | (00)     | ^   |
| Adults                                      | 2,042             | 1,960   | 82                   | (82)     | 0   |
| Total                                       | 47,448            | 43,593  | 3,855                | 4,091    | (236)                                     |

### **Table 1: Capital Outturn Statement 2020/21**

Service areas have spent £43.593m on capital investment in 2020/21, which is £3.855m less than the current capital budget for the year. This variation is spread across directorate, and is made up of a number of over/underspends on various schemes (£0.236m) less the reprofiling of expenditure in some other areas (£4.091m).

### 2020/21 Capital Re-Profiling

| Table 2: Re-profiling requested into 2021/22 |                             |                             |                              |                                  |  |  |
|--|-----------------------------|-----------------------------|------------------------------|----------------------------------|--|--|
|  | 2020/21<br>Re-profile<br>Q1 | 2020/21<br>Re-profile<br>P7 | 2020/21<br>Re-profile<br>P10 | 2020/21<br>Re-profile<br>Outturn |  |  |
|  | £000                        | £000                        | £000                         | £000                             |  |  |
| Growth                                       |                             |                             |                              |                                  |  |  |
| Investment & Development                     | 2,003                       | 752                         | 1,692                        | 421                              |  |  |
| Corporate Landlord                           | 137                         | 0                           | 46                           | 66                               |  |  |
| Estates                                      | 5,272                       | 0                           | 0                            | 1                                |  |  |
| Vision Tameside                              | 0                           | 69                          | 33                           | (165)                            |  |  |
| Operations and<br>Neighbourhoods             |                             |                             |                              |                                  |  |  |
| Engineering Services                         | 4,589                       | 425                         | 1,971                        | 93                               |  |  |
| Environmental Services                       | 342                         | 1,311                       | 830                          | 97                               |  |  |
| Transport                                    | 0                           | 165                         | 0                            | 127                              |  |  |
| Stronger Communities                         | 0                           | 0                           | 0                            | 16                               |  |  |
| Children's                                   |                             |                             |                              |                                  |  |  |
| Education                                    | 0                           | 4,972                       | 4,593                        | 2,775                            |  |  |
| Children                                     | 0                           | 370                         | (54)                         | 129                              |  |  |
| Finance & IT                                 |                             |                             |                              |                                  |  |  |
| Finance                                      | 0                           | 0                           | 0                            | 0                                |  |  |
| Digital Tameside                             | 0                           | 0                           | 357                          | 68                               |  |  |
| Population Health                            |                             |                             |                              |                                  |  |  |
| Active Tameside                              | 0                           | 500                         | 0                            | 381                              |  |  |
| Adults                                       |                             |                             |                              |                                  |  |  |
| Adults                                       | 160                         | 50                          | 306                          | 82                               |  |  |
| Total  | 12,503                      | 8,614                       | 9,774                        | 4,091                            |  |  |

#### **RE-PROFILING**

Proposed re-profiling at outturn of £4.091m includes:

#### **Investment & Development:**

- Re-profiling relates to a few schemes within the service. £0.298m will be re-profiled for Ashton Old Baths due to the completion of the scheme being delayed due to a temporary site closure at the start of the Covid pandemic and delays during the snagging process.
- The Droylsden Library project was developed late in the financial year and at pace in order to take advantage of time limited GMCA Brownfield Homes Grant funding. At the time of establishing the budget profile a cash flow forecast was unavailable. Grant funding has now been secured and the call on corporate resources reduced.
- Minor changes to the Denton Pool programme has affected milestone payments to the main contractor resulting in an in year underspend against budget. This will balance out in 2021/22

#### **Transport:**

A gritter was expected to be delivered in March 2021.
 The vehicle was delivered and paid for in April 2021

#### **Education:**

 Delays across a number of schemes, with works expected to be completed in 2021/22

#### **Active Tameside:**

 The Hyde Pool scheme commenced on site in February 2020 with completion now due at the end of April 2021, which is a projected delay of 5 weeks.

### 2020/21 Capital Financing

#### Table 3: Capital Financing 2020/21

The financing of the Capital programme is determined by the Director of Finance, making best use of resources available. After maximising the use of external funding from grants and contributions, and the use of borrowing only where this was approved as part of the scheme approval, £7.953m of corporate resource has been applied to finance the overall expenditure of £43.593m.

|                               | Borrowing | Grants | Contributions | Revenue<br>Contribution | Capital<br>Receipts &<br>Reserves | Total  |
|-------------------------------|-----------|--------|---------------|-------------------------|-----------------------------------|--------|
|                               | £000      | £000   | £000          | £000                    | £000                              | £000   |
| Growth                        |           |        |               |                         |                                   |        |
| Investment & Development      | 0         | 2,226  | 0             | 60                      | 3,355                             | 5,641  |
| Corporate Landlord            | 0         | 13     | 0             | 0                       | 290                               | 303    |
| Estates                       | 0         | 0      | 0             | 0                       | 11                                | 11     |
| Vision Tameside               | 0         | 0      | 185           | 0                       | 241                               | 426    |
| Operations and Neighbourhoods |           |        |               |                         |                                   |        |
| Engineers                     | 0         | 4,208  | 0             | 8                       | 2,331                             | 6,548  |
| Environmental Services        | 0         | 0      | 122           | 0                       | 1,559                             | 1,681  |
| Transport (Fleet)             | 2,298     | 0      | 0             | 65                      | 16                                | 2,378  |
| Stronger Communities          | 0         | 0      | 0             | 0                       | 0                                 | 0      |
| Children                      |           |        |               |                         |                                   |        |
| Education                     | 0         | 4,855  | 0             | 426                     | 0                                 | 5,281  |
| Children                      | 0         | 0      | 0             | 0                       | 117                               | 117    |
| Finance & IT                  |           |        |               |                         |                                   |        |
| Finance                       | 13,417    | 0      | 0             | 0                       | 0                                 | 13,417 |
| Digital Tameside              | 1,017     | 1,787  | 0             | 0                       | 33                                | 2,837  |
| Population Health             |           |        |               |                         |                                   |        |
| Active Tameside               | 2,993     | 0      | 0             | 0                       | 0                                 | 2,993  |
| Adults                        |           |        |               |                         |                                   |        |
| Adults                        | 0         | 1,960  | 0             | 0                       | 0                                 | 1,960  |
| Total                         | 19,725    | 15,049 | 307           | 559                     | 7,953                             | 43,593 |

## **Programme Summary – Before Re-profiling**

| TOTAL APPROVED CAPITAL PROGRAMME- MARCH 2021 |                                 |                    |                                 |                                 |  |  |  |
|--|---------------------------------|--------------------|---------------------------------|---------------------------------|--|--|--|
|  | 2020/21<br>Budget<br>(Approved) | 2020/21<br>Outturn | 2021/22<br>Budget<br>(Approved) | 2022/23<br>Budget<br>(Approved) |  |  |  |
|  | £000                            | £000               | £000                            | £000                            |  |  |  |
| Growth                                       |                                 |                    |                                 |                                 |  |  |  |
| Investment &                                 | 5,940                           | F C44              | 44.005                          | 000                             |  |  |  |
| Development                                  | ·                               | 5,641              | 14,285                          | 606                             |  |  |  |
| Corporate Landlord                           | 369                             | 303                | 195                             | 0                               |  |  |  |
| Estates                                      | 12                              | 11                 | 102                             | 0                               |  |  |  |
| Vision Tameside                              | 234                             | 426                | 1,173                           | 0                               |  |  |  |
| Operations and<br>Neighbourhoods             |                                 |                    |                                 |                                 |  |  |  |
| Engineering Services                         | 6,982                           | 6,548              | 13,239                          | 0                               |  |  |  |
| Environmental Services                       | 1,779                           | 1,681              | 2,515                           | 0                               |  |  |  |
| Transport                                    | 2,481                           | 2,378              | 165                             | 0                               |  |  |  |
| Stronger Communities                         | 16                              | 0                  | 0                               | 0                               |  |  |  |
| Children's                                   |                                 |                    |                                 |                                 |  |  |  |
| Education                                    | 7,630                           | 5,281              | 9,565                           | 0                               |  |  |  |
| Children's                                   | 247                             | 117                | 316                             | 0                               |  |  |  |
| Finance & IT                                 |                                 |                    |                                 |                                 |  |  |  |
| Finance                                      | 13,430                          | 13,417             | 0                               | 0                               |  |  |  |
| Digital Tameside                             | 2,925                           | 2,837              | 357                             | 0                               |  |  |  |
| Population Health                            |                                 |                    |                                 |                                 |  |  |  |
| Active Tameside                              | 3,361                           | 2,993              | 500                             | 0                               |  |  |  |
| Adults                                       |                                 |                    |                                 |                                 |  |  |  |
| Adults                                       | 2,042                           | 1,960              | 1,177                           | 0                               |  |  |  |
| Total  | 47,448                          | 43,593             | 43,589                          | 606                             |  |  |  |

Services have spent £43.593m on capital investment in 2020/21, which is £3.855m less than the current capital budget for the year. This variation is spread across a number of areas, and is made up of a number of over/underspends on a number of specific schemes (£0.237m) less the re-profiling of expenditure in some other areas (£4.091m).

Re-profiled budgets are shown on the following page.

## **Programme Summary- After Re-profiling**

| TOTAL APPROVED C                 | TOTAL APPROVED CAPITAL PROGRAMME- MARCH 2021 |                    |                                 |                                 |  |  |  |  |
|----------------------------------|--|--------------------|---------------------------------|---------------------------------|--|--|--|--|
|                                  | 2020/21<br>Budget<br>(Approved)              | 2020/21<br>Outturn | 2021/22<br>Budget<br>(Approved) | 2022/23<br>Budget<br>(Approved) |  |  |  |  |
|                                  | £000   | £000               | £000                            | £000                            |  |  |  |  |
| Growth                           |  |                    |                                 |                                 |  |  |  |  |
| Investment &                     |  | 5 0 4 4            |                                 |                                 |  |  |  |  |
| Development                      | 5,519  | 5,641              | 14,706                          | 606                             |  |  |  |  |
| Corporate Landlord               | 303  | 303                | 261                             | 0                               |  |  |  |  |
| Estates                          | 11   | 11                 | 103                             | 0                               |  |  |  |  |
| Vision Tameside                  | 399  | 426                | 1,008                           | 0                               |  |  |  |  |
| Operations and<br>Neighbourhoods |  |                    |                                 |                                 |  |  |  |  |
| <b>Engineering Services</b>      | 6,889  | 6,548              | 13,332                          | 0                               |  |  |  |  |
| Environmental                    |  |                    |                                 |                                 |  |  |  |  |
| Services                         | 1,682  | 1,681              | 2,612                           | 0                               |  |  |  |  |
| Transport                        | 2,354  | 2,378              | 292                             | 0                               |  |  |  |  |
| Stronger Communities             | 0  | 0                  | 16                              | 0                               |  |  |  |  |
| Children's                       |  |                    |                                 |                                 |  |  |  |  |
| Education                        | 4,855  | 5,281              | 12,340                          | 0                               |  |  |  |  |
| Children's                       | 118  | 117                | 445                             | 0                               |  |  |  |  |
| Finance & IT                     |  |                    |                                 |                                 |  |  |  |  |
| Finance                          | 13,430                                       | 13,417             | 0                               | 0                               |  |  |  |  |
| Digital Tameside                 | 2,857  | 2,837              | 425                             | 0                               |  |  |  |  |
| Population Health                |  | ŕ                  |                                 |                                 |  |  |  |  |
| Active Tameside                  | 2,980  | 2,993              | 881                             | 0                               |  |  |  |  |
| Adults                           |  |                    |                                 |                                 |  |  |  |  |
| Adults                           | 1,960  | 1,960              | 1,259                           | 0                               |  |  |  |  |
| Total                            | 43,357                                       | 43,593             | 47,680                          | 606                             |  |  |  |  |
|                                  |  |                    |                                 |                                 |  |  |  |  |

After re-profiling the total approved capital programme for 20/21 will be £43.357, with expenditure of £43.593m, resulting in a net overspend of £0.236m as set out in table 1. Most of this overspend is funded from grants or borrowing, with £0.149m being a call on corporate resources. The budget for 21/22 will be £47.680m and 22/23 will be £0.606m. The approved programme does not include any previously earmarked schemes which have not been subject to Executive Cabinet approval.

As reported in the period 6 finance update report, approval will be sought for the following earmarked scheme in coming months:

• £0.499m Statutory Compliance (Corporate Landlord)

If approval is given by Executive Cabinet, it is expected that this scheme will fall into the 21/22 financial year.

### **Financing from Capital Receipts and Reserves**

The current anticipated level of capital receipts of £15.3m is based on the disposal of surplus assets approved by Executive Cabinet in September 2020. The current approved capital investment programme requires a minimum of £22.219m of capital receipts or reserves. Additional Statutory Compliance works are also expected to be approved requiring a further £0.499m of receipts or reserves, bringing the total call on corporate resources to £22.718m. Any additional priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.

| Forecast Corporate Funding:            |         |
|--|---------|
| Capital Reserves                       | £14,593 |
| Anticipated Capital Receipts           | £15,300 |
| Total                                  | £29,893 |
| Funding committed to approved schemes: |         |
| 2020/21 approved programme             | £7,953  |
| 2021-23 approved programme             | £14,266 |
| Statutory Compliance earmarked pot     | £499    |
| Total                                  | £22,718 |
| Balance of forecast funding available  | £7,175  |

Earmarked schemes previously included on the capital programme (and not reflected in the figures above) exceeded £40m. Assuming that the planned disposals proceed there is a forecast balance of £7.1m of capital receipts to fund future earmarked capital schemes, meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated. Many of the earmarked schemes were identified in 2017/18 and therefore now the subject of a detailed review and reprioritisation.

The Growth Directorate is reviewing the estate and developing a further pipeline of surplus sites for disposal. It is proposed that a full refresh of the Capital Programme is undertaken alongside this review of the estate. With the exception of the earmarked scheme identified on page 7, all other earmarked schemes will be removed from the programme and subject review. A refreshed and reprioritised Capital Programme will then be proposed for Member approval in Summer 2021.

## **Budgeted Financing for Future Years Approved Schemes**

| Budgeted Financing 2021/22 and 2022/23 | Grants and<br>Contributions | Revenue<br>Contributions | Prudential<br>Borrowing | Reserves &<br>Receipts | Total  |
|--|-----------------------------|--------------------------|-------------------------|------------------------|--------|
|  | £000s                       | £000s                    | £000s                   | £000s                  | £000s  |
| Growth                                 |                             |                          |                         |                        |        |
| Corporate Landlord                     | 261                         | -                        | -                       | -                      | 261    |
| Investment and Development             | 12,244                      | 312                      | -                       | 2,755                  | 15,311 |
| Estates                                | -                           | -                        | -                       | 103                    | 103    |
| Vision Tameside                        | 258                         | -                        | -                       | 750                    | 1,008  |
| Operations and<br>Neighbourhoods       |                             |                          |                         |                        |        |
| Engineers                              | 6,418                       | -                        | -                       | 6,914                  | 13,332 |
| Environmental Services                 | 261                         | -                        | -                       | 2,351                  | 2,612  |
| Stronger Communities                   | -                           | -                        | -                       | 16                     | 16     |
| Transport                              | -                           | 165                      | 127                     | -                      | 292    |
| Children                               |                             |                          |                         |                        |        |
| Children                               | -                           | -                        | -                       | 445                    | 445    |
| Education                              | 12,340                      | -                        | -                       | -                      | 12,340 |
| Finance                                |                             |                          |                         |                        |        |
| Digital Tameside                       | -                           | -                        | 344                     | 81                     | 425    |
| Finance                                | -                           | -                        | -                       | -                      | -      |
| Population Health                      |                             |                          |                         |                        |        |
| Active Tameside                        | -                           | -                        | 31                      | 850                    | 881    |
| Adults                                 |                             |                          |                         |                        |        |
| Adults                                 | 1,259                       | -                        | -                       | -                      | 1,259  |
| Total                                  | 33,041                      | 477                      | 502                     | 14,266                 | 48,286 |

## **Programme Changes & Summary**

| Changes to the Capital Programme   | 2020/21 | 2021/22 | 2022/23 | Total  |
|--|---------|---------|---------|--------|
|  | £000    | £000    | £000    | £000   |
| Period 10 Approved Capital Programme                                       | 56,338  | 30,106  | 606     | 87,050 |
| Period 10 Re-Profiling   | (9,610) | 9,610   |         | 0      |
| Changes per Executive Cabinet 10 February 2021                             |         |         |         |        |
| - Tameside One Void Detection (New Budget, receipts/reserves)              | 76      | 1,173   |         | 1,249  |
| Changes per Key Decision 25 February 2021                                  |         |         |         |        |
| - Droylsden Library Relocation (New Budget, Grant and receipts/reserves)   | 500     | 1,700   |         | 2,200  |
| Changes per Executive Cabinet 24 March 2021                                |         |         |         |        |
| - COVID Walking and Cycling Initiatives (Additional Budget, Grant Funding) |         | 985     |         | 985    |
| - School Contributions (New Budget, Contributions)                         | 98      |         |         | 98     |
| Other Changes  |         |         |         |        |
| - Statutory Compliance P10 Re-profiling Correction (Corporate)             | 46      | 94      |         | 140    |
| - Statutory Compliance Earmarked/Approved Correction (Corporate)           |         | (79)    |         | (79)   |
|  |         |         |         |        |
| Period 12 Fully Approved Capital Programme (Before Re-profiling)           | 47,448  | 43,589  | 606     | 91,643 |
| Period 12 Proposed Re-profiling  | (4,091) | 4,091   |         | 0      |
| Capital Programme After Re-Profiling                                       | 43,357  | 47,680  | 606     | 91,643 |

### **Prudential Indicators**

|  | Limit   | Actual  | Amount within limit |
|--|---------|---------|---------------------|
|  | £000s   | £000s   | £000s               |
| Operational Boundary for External Debt | 202,431 | 151,160 | (51,271)            |
| Authorised Limit for<br>External Debt  | 222,431 | 151,160 | (71,271)            |

|                       | Limit   | Actual   | Amount within limit |
|-----------------------|---------|----------|---------------------|
|                       | £000s   | £000s    | £000s               |
| Upper Limit for fixed | 191,128 | 21,334   | (169,794)           |
| Upper Limit for       |         |          |                     |
| variable              | 63,709  | (64,115) | (127,824)           |

|                                  | Limit   | Actual  | Amount within limit |
|----------------------------------|---------|---------|---------------------|
|                                  | £000s   | £000s   | £000s               |
| Capital Financing<br>Requirement | 191,128 | 191,128 | -                   |

- The Authorised Limit for External Debt sets the maximum level of external borrowing on a gross basis (i.e. excluding investments) for the Council.
- The operational boundary for External Debt comprises the Council's existing debt plus the most likely estimate of capital expenditure/financing for the year. It excludes any projections for cash flow movements. Unlike the authorised limit breaches of the operational boundary (due to cash flow movements) are allowed during the year as long as they are not sustained over a period of time.
- These limits include provision for borrowing in advance of the Council's requirement for future capital expenditure. This may be carried out if it is thought to be financially advantageous to the Council.
- These limits are in respect of the Council's exposure to the effects of changes in interest rates.
- The limits reflect the net amounts of fixed/variable rate debt (i.e. fixed/variable loans less fixed/variable investments). These indicators allow the Council to manage the extent to which it is exposed to changes in interest rates.
- The Capital Financing Requirement (CFR) measures the Council's underlying need to borrow for capital purposes, i.e. its borrowing requirement. The CFR is the amount of capital expenditure that has not yet been financed by capital receipts, capital grants or contributions from revenue.
- The CFR increases by the value of capital expenditure not immediately financed, (i.e. borrowing) and is reduced by the annual Minimum Revenue Provision for the repayment of debt.

### **Prudential Indicators**

|                     | Limit  | Actual | Amount within limit |
|---------------------|--------|--------|---------------------|
|                     | £000s  | £000s  | £000s               |
| Capital expenditure | 91,722 | 42,872 | (48,850)            |

This is the estimate of the total capital expenditure to be incurred.

| Gross borrowing | CFR @       |           |              |
|-----------------|-------------|-----------|--------------|
| and the capital | 31/03/20 +  |           |              |
| financing       | increase    | Gross     | Amount       |
| requirement     | years 1,2,3 | borrowing | within limit |
|                 | £000s       | £000s     | £000s        |
|                 | 191,128     | 151,160   | (39,968)     |

To ensure that medium term debt will only be for capital purposes, the Council will ensure that the gross external borrowing does not, except in the short term, exceed the total of the capital financing requirement (CFR).

| Maturity structure for borrowing  | 2020/21     |        |
|-----------------------------------|-------------|--------|
| Fixed rate                        |             |        |
| Duration                          | Limit       | Actual |
| Under 12 months                   | 0% to 15%   | 6.87%  |
| 12 months and within 24<br>months | 0% to 15%   | 0.81%  |
| 24 months and within 5 years      | 0% to 30%   | 2.25%  |
| 5 years and within 10 years       | 0% to 40%   | 2.35%  |
| 10 years and above                | 50% to 100% | 87.73% |

These limits set out the amount of fixed rate borrowing maturing in each period expressed as a percentage of total fixed rate borrowing. Future borrowing will normally be for periods in excess of 10 years, although if longer term interest rates become excessive, shorter term borrowing may be used. Given the low current long term interest rates, it is felt it is acceptable to have a long maturity debt profile.

## Appendix 4A - Growth

| Development & Investment Services          | Capital Prog              | gramme                            |                            |   |   | Re-profiled Budgets                       |                                   |  |
|--|---------------------------|-----------------------------------|----------------------------|---|---|---|-----------------------------------|--|
| Capital Scheme                             | 2020/21<br>Budget<br>£000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be<br>approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future<br>Year<br>Budgets<br>£000 |  |
| Ashton Town Hall Feasibility Study         | 200                       | 137                               | 139                        | 61                                      | (61)  | 139                                       | 198                               |  |
| Godley Hill Development and Access<br>Road | 110                       | 0                                 | 170                        | (60)                                    | 0   | 110                                       | 0                                 |  |
| Stalybridge HAZ                            | 87                        | 2,463                             | 0                          | 87                                      | (87)  | 0   | 2,550                             |  |
| Demolition of Former Two Trees<br>School   | 400                       | 400                               | 423                        | (23)                                    | 23  | 423                                       | 377                               |  |
| Longlands Mill                             | 21                        | 0                                 | 0                          | 21                                      | (21)  | 0   | 21                                |  |
| Playing Pitch Strategy                     | 0                         | 40                                | 0                          | 0                                       | 0   | 0   | 40                                |  |
| Godley Garden Village                      | 775                       | 9,177                             | 734                        | 41                                      | (103)   | 672                                       | 9,280                             |  |
| Denton Pool Demolition                     | 520                       | 200                               | 478                        | 42                                      | (42)  | 400                                       | 242                               |  |
| Droylsden Library Relocation               | 500                       | 1,700                             | 656                        | (156)                                   | 156   | 656                                       | 1,544                             |  |
| Hattersley Station Passenger Facilities    | 100                       | 574                               | 113                        | (13)                                    | 13  | 113                                       | 561                               |  |
| Ashton Old Baths Annex                     | 3,227                     | 200                               | 2,929                      | 298                                     | (298)   | 2,929                                     | 498                               |  |
| Total                                      | 5,940                     | 14,891                            | 5,641                      | 299                                     | (421)   | 5,519                                     | 15,312                            |  |

| Estates Capital Programme |                           |                                   |                            |   |   | Re-profiled Budgets                       |                                   |
|---------------------------|---------------------------|-----------------------------------|----------------------------|---|---|---|-----------------------------------|
| Capital Scheme            | 2020/21<br>Budget<br>£000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be<br>approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future<br>Year<br>Budgets<br>£000 |
| Mottram Showground (OPF)  | 12                        | 102                               | 11                         | 1                                       | (1)   | 11  | 103                               |
| Total                     | 12                        | 102                               | 11                         | 1                                       | (1)   | 11  | 103                               |

### **Appendix 4A - Growth**

| Corporate Landlord Capital Programme | orporate Landlord Capital Programme |                                   |                            |   |  |         | Re-profiled Budgets            |  |
|--------------------------------------|-------------------------------------|-----------------------------------|----------------------------|---|--|---------|--------------------------------|--|
| Capital Scheme                       | 2020/21<br>Budget £000              | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be approved<br>£000 | Budgets | Future Year<br>Budgets<br>£000 |  |
| Retrofit (Basic Measures)            | 0                                   | 274                               | 13                         | (13)                                    | 13   | 13      | 261                            |  |
| Statutory Compliance                 | 369                                 | 0                                 | 290                        | 79                                      | (79)                                       | 290     | 79                             |  |
| Total                                | 369                                 | 274                               | 303                        | 66                                      | (66)                                       | 303     | 340                            |  |

**Statutory Compliance** The Capital Programme includes a remaining earmarked budget of £0.420m at 31 March 2021 for statutory compliance work on Council properties. All related work that is to be funded via this budget is reported to the Strategic Planning and Capital Monitoring Panel retrospectively for approval as work is completed. The £ 0.079m slippage request is due to a lower than expected actual level of works carried out in 2020/21. The slippage sum will support all related works on Council properties during 2021/22 and future years.

| Vision Tameside Capital Programme | sion Tameside Capital Programme |                                   |                            |   |  |   | Re-profiled Budgets            |  |
|-----------------------------------|---------------------------------|-----------------------------------|----------------------------|---|--|---|--------------------------------|--|
| Capital Scheme                    | 2020/21<br>Budget £000          | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future Year<br>Budgets<br>£000 |  |
| Vision Tameside                   | 0                               | 0                                 | 185                        | (185)                                   | 0  | 0   | 0                              |  |
| Tameside One Void Detection       | 76                              | 1,173                             | 241                        | (165)                                   | 165  | 241                                       | 1,008                          |  |
| Document Scanning                 | 158                             | 0                                 | 0                          | 158                                     | 0  | 158                                       | 0                              |  |
| Total                             | 234                             | 1,173                             | 426                        | (192)                                   | 165  | 399                                       | 1,008                          |  |

#### **Vision Tameside - Outturn Variation (£0.185m)**

The overspend for Vision Tameside relates to the final settlement of the retention sums. The expenditure will be covered by income due from Tameside College and DWP. For 2020/21 Closure financing £0.020m has been financed through an external contribution and for the remainder a debtor has been raised for sums owed but not yet received.

## **Appendix 4B - Operations & Neighbourhoods**

| Engineer's Capital Programme      |                        |                                   |                            |   |  | Re-profiled Budgets                       |                                |
|-----------------------------------|------------------------|-----------------------------------|----------------------------|---|--|---|--------------------------------|
| Capital Scheme                    | 2020/21<br>Budget £000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future Year<br>Budgets<br>£000 |
| MCF, Walking , Cycling & Other    | 1,392                  | 9,863                             | 1,232                      | 160                                     | 186  | 1,206                                     | 9,677                          |
| Bridges, Structures & Inspections | 372                    | 373                               | 219                        | 153                                     | (153)                                      | 219                                       | 526                            |
| Other Highways & Town Capital     | 368                    | 305                               | 305                        | 63                                      | (60)                                       | 308                                       | 365                            |
| Flood Prevention & Resilience     | 560                    | 386                               | 584                        | (24)                                    | 24   | 584                                       | 362                            |
| Street Lighting                   | 1,390                  | 2,436                             | 1,350                      | 40                                      | (40)                                       | 1,350                                     | 2,476                          |
| Car Parks                         | 0                      | 0                                 | 8                          | (8)                                     | 0  | 0   | 0                              |
| Principal Highways & Town Capital | 2,900                  | (124)                             | 2,849                      | 51                                      | (51)                                       | 2,849                                     | (73)                           |
| Total                             | 6,982                  | 13,239                            | 6,548                      | 434                                     | (93)                                       | 6,516                                     | 13,332                         |

### Car Parks - Outturn Variation (£0.008m)

This has been funded from revenue budgets.

| Transport Capital Programme | ansport Capital Programme |                                   |                            |   |  |   |                                |  |
|-----------------------------|---------------------------|-----------------------------------|----------------------------|---|--|---|--------------------------------|--|
| Capital Scheme              | 2020/21<br>Budget £000    | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future Year<br>Budgets<br>£000 |  |
| Fleet Replacement Programme | 2,481                     | 165                               | 2,354                      | 127                                     | (127)                                      | 2,354                                     | 292                            |  |
| Electrical Charging Points  | 0                         | 0                                 | 25                         | (25)                                    | 0  | 0   | 0                              |  |
| Total                       | 2,481                     | 165                               | 2,378                      | 103                                     | (127)                                      | 2,354                                     | 292                            |  |

#### Procurement of 58 Fleet Vehicles – Outturn Variation (£0.25m)

The cost and installation of the electrical charging point was underestimated. This has been funded from revenue budgets.

## **Appendix 4B - Operations & Neighbourhoods**

| Environmental Services Capital Prog                               | gramme                    |                                   |                            |   |   | Re-profiled E                             | udgets                            |
|---|---------------------------|-----------------------------------|----------------------------|---|---|---|-----------------------------------|
| Capital Scheme  | 2020/21<br>Budget<br>£000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be<br>approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future<br>Year<br>Budgets<br>£000 |
| Fairlea Denton and Greenside Lane Droylsden                       | 799                       | 0                                 | 747                        | 52                                      | (52)  | 747                                       | 52                                |
| Rocher Vale & Hulmes and Hardy<br>Wood<br>Audenshaw Environmental | 6                         |                                   | 6                          |   |   |   | 0                                 |
| Improvements  | 0                         | •                                 | 0                          | 0                                       | _   | -   | 9                                 |
| Egmont St Fencing   | 2                         |                                   | 0                          | 2                                       | (2)   | 0   | 2                                 |
| Infrastructure Improvements                                       | 2                         | 0                                 | 1                          | 0                                       | 0   | 2   | 0                                 |
| Highway Tree Planting 2019  | 0                         | 25                                | 0                          | 0                                       | 0   | 0   | 25                                |
| Greenspace Infrastructure   | 30                        | 85                                | 0                          | 30                                      | (30)  | 0   | 115                               |
| Hyde Park   | 0                         | 13                                | 0                          | 0                                       | 0   | 0   | 13                                |
| King George's Park  | 0                         | 6                                 | 6                          | (6)                                     | 6   | 6   | 0                                 |
| Children's Playgrounds  | 180                       | 412                               | 168                        | 12                                      | (12)  | 168                                       | 424                               |
| Replacement of Cremators  | 683                       | 1,808                             | 687                        | (4)                                     | 4   | 687                                       | 1,804                             |
| Cemetery Boundary Walls   | 60                        | 65                                | 54                         | 6                                       | (6)   | 54  | 71                                |
| Sam Redfern Green   | 17                        | 0                                 | 12                         | 5                                       | (5)   | 12  | 5                                 |
| Oxford Park Play Area   | 0                         | 40                                | 0                          | 0                                       |   |   | 40                                |
| Copparas Fields   | 0                         | 52                                | 0                          | 0                                       | 0   | 0   | 52                                |
| Total   | 1,779                     | 2,515                             | 1,681                      | 97                                      | (97)  | 1,682                                     | 2,612                             |

## **Appendix 4C - Education**

| Education Capital Programme        |                           |                                   |                            |   |   | Re-profiled B                             | udgets                            |
|------------------------------------|---------------------------|-----------------------------------|----------------------------|---|---|---|-----------------------------------|
| Capital Scheme                     | 2020/21<br>Budget<br>£000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be<br>approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future<br>Year<br>Budgets<br>£000 |
| Unallocated Funding Streams        | 2,428                     | 0                                 | 771                        | 1,657                                   | (2,056)                                       | 372                                       | 2,056                             |
| Alder Community High School        | 200                       | 858                               | 190                        | 10                                      | (10)  | 190                                       | 868                               |
| Audenshaw High School              | 250                       | 1,022                             | 255                        | (5)                                     | 5   | 255                                       | 1,017                             |
| Aldwyn Primary School              | 428                       | 2,696                             | 389                        | 39                                      | (39)  | 389                                       | 2,735                             |
| Denton Community College           | 60                        | 275                               | 47                         | 13                                      | (13)  | 47  | 288                               |
| Cromwell High School               | 150                       | 505                               | 155                        | (5)                                     | 5   | 155                                       | 500                               |
| Discovery Academy                  | 199                       | 0                                 | 69                         | 130                                     | (130)   | 69  | 130                               |
| Hawthorns Primary Academy          | 250                       | 311                               | 172                        | 78                                      | (78)  | 172                                       | 389                               |
| Hyde Community College             | 1,525                     | 0                                 | 1,547                      | (22)                                    | 0   | 1,525                                     | 0                                 |
| Livingstone Primary                | 414                       | 0                                 | 414                        | 0                                       | 0   | 414                                       | 0                                 |
| St Anne's Denton Primary           | 9                         | 141                               | 9                          | 0                                       | 0   | 9   | 141                               |
| St Johns Dukinfield C of E Primary | 200                       | 1,032                             | 195                        | 5                                       | (5)   | 195                                       | 1,037                             |
| Stalyhill Infants                  | 110                       | 110                               | 0                          | 110                                     | (110)   | 0   | 220                               |
| Russell Scott Primary              | 258                       | 0                                 | 258                        | 0                                       | 0   | 258                                       | 0                                 |
| Fire Safety                        | 149                       | 10                                | 151                        | (2)                                     | 2   | 151                                       | 8                                 |
| All Saints Catholic School         | 0                         | 1,990                             | 0                          | 0                                       | 0   | 0   | 1,990                             |
| Rayner Stephens Academy (Astley)   | 100                       | 373                               | 2                          | 98                                      | (98)  | 2   | 471                               |
| Minor Schemes (Under £150k)        | 900                       | 242                               | 660                        | 240                                     | (245)   | 655                                       | 487                               |
| Total                              | 7,630                     | 9,565                             | 5,281                      | 2,349                                   | (2,775)                                       | 4,855                                     | 12,340                            |

## **Appendix 4C – Children's Social Care**

| Children's Capital Programme |                           |                                   |                            |   |   |   |                                   |
|------------------------------|---------------------------|-----------------------------------|----------------------------|---|---|---|-----------------------------------|
| Capital Scheme               | 2020/21<br>Budget<br>£000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be<br>approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future<br>Year<br>Budgets<br>£000 |
| Assessment Centre            | 84                        | 316                               | 3                          | 81                                      | (81)  | 3   | 397                               |
| St Lawrence Road Denton      | 93                        | 0                                 | 45                         | 48                                      | (48)  | 45  | 48                                |
| Fairfield CC                 | 70                        | 0                                 | 69                         | 1                                       | 0   | 70  | 0                                 |
| Total                        | 247                       | 316                               | 117                        | 130                                     | (129)   | 118                                       | 445                               |

## **Appendix 4D - Finance & IT**

| Finance Capital Programme                  | inance Capital Programme  |                                   |                            |   |   |   |                                   |
|--|---------------------------|-----------------------------------|----------------------------|---|---|---|-----------------------------------|
| Capital Scheme                             | 2020/21<br>Budget<br>£000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be<br>approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future<br>Year<br>Budgets<br>£000 |
| Strategic Investment in Manchester Airport | 3,730                     | 0                                 | 3,740                      | (10)                                    | 0   | 3,730                                     | 0                                 |
| Manchester Airport Project Mere            | 9,700                     | 0                                 | 9,677                      | 23                                      | 0   | 9,700                                     | 0                                 |
| Total                                      | 13,430                    | 0                                 | 13,417                     | 13                                      | 0   | 13,430                                    | 0                                 |

| Digital Tameside Capital Programme                              |                           |                                   |                            | Re-profiled Budgets                     |   |   |                                   |
|---|---------------------------|-----------------------------------|----------------------------|---|---|---|-----------------------------------|
| Capital Scheme  | 2020/21<br>Budget<br>£000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be<br>approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future<br>Year<br>Budgets<br>£000 |
| Digital by Design   | 10                        | 20                                | 10                         | 0                                       | 0   | 10  | 20                                |
| Tameside Digital Infrastructure Laptop Replacement & Windows 10 | 43                        | 25                                | 7                          | 36                                      | (36)  | 7   | 61                                |
| Deployment  | 3                         | 0                                 | 3                          | 0                                       | 0   | 3   | 0                                 |
| Microsoft Licencing   | 1,049                     | 312                               | 1,017                      | 32                                      | (32)  | 1,017                                     | 344                               |
| DCMS Fibre- Wave 2  | 1,820                     | 0                                 | 1,799                      | 21                                      | 0   | 1,820                                     | 0                                 |
| Total   | 2,925                     | 357                               | 2,837                      | 88                                      | (68)  | 2,857                                     | 425                               |

## **Appendix 4E – Population Health**

| Population Health Capital Programme |                           |                                   |                            |   |   | Re-profiled Budgets                       |                                   |
|-------------------------------------|---------------------------|-----------------------------------|----------------------------|---|---|---|-----------------------------------|
| Capital Scheme                      | 2020/21<br>Budget<br>£000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be<br>approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future<br>Year<br>Budgets<br>£000 |
| Extension to Hyde Leisure Pool      | 3,108                     | 500                               | 2,727                      | 381                                     | (381)   | 2,727                                     | 881                               |
| Denton Wellness Centre              | 230                       | 0                                 | 266                        | (36)                                    | 0   | 230                                       | 0                                 |
| Active Medlock                      | 13                        | 0                                 | 0                          | 13                                      | 0   | 13  | 0                                 |
| Floodlight Replacement Scheme       | 10                        | 0                                 | 0                          | 10                                      | 0   | 10  | 0                                 |
| Total                               | 3,361                     | 500                               | 2,993                      | 368                                     | (381)   | 2,980                                     | 881                               |

## Appendix 4F - Adults

| Adults Capital Programme     |                           |                                   |                            |   | Re-profiled Budgets                           |   |                                   |
|------------------------------|---------------------------|-----------------------------------|----------------------------|---|---|---|-----------------------------------|
| Capital Scheme               | 2020/21<br>Budget<br>£000 | Future<br>Year<br>Budgets<br>£000 | 2020/21<br>Outturn<br>£000 | 2020/21<br>Outturn<br>Variation<br>£000 | Re-<br>profiling to<br>be<br>approved<br>£000 | Re-profiled<br>Budgets<br>2020/21<br>£000 | Future<br>Year<br>Budgets<br>£000 |
| Disabled Facilities Grant    | 1,649                     | 583                               | 1,591                      | 58                                      | (58)  | 1,591                                     | 641                               |
| Housing Assistance           | 10                        | 168                               | 0                          | 10                                      | (10)  | 0   | 178                               |
| 4C Capital Grants Adults     | 120                       | 0                                 | 120                        | 0                                       | 0   | 120                                       | 0                                 |
| Moving with Dignity          | 163                       | 176                               | 149                        | 14                                      | (14)  | 149                                       | 190                               |
| Disability Assessment Centre | 0                         | 250                               | 0                          | 0                                       | 0   | 0   | 250                               |
| Mount Street Hyde            | 100                       | 0                                 | 100                        | 0                                       | 0   | 100                                       | 0                                 |
| Total                        | 2,042                     | 1,177                             | 1,960                      | 82                                      | (82)  | 1,960                                     | 1,259                             |